

The Digital Ethical Sustainability Nexus: Integrating Digital Transformation, Ethical Marketing, and Sustainable Branding in Social Enterprises

Chusnul Rofiah^{1*}, Sugito²

¹Institut Teknologi dan Bisnis PGRI Dewantara Jombang,

²Politeknik Surabaya

ABSTRACT: The accelerating digital transformation of social enterprises has redefined how sustainability and ethics intersect within organizational and marketing practices. Yet, despite the rapid adoption of digital technologies, questions remain regarding how ethical governance and transparency shape trust and long-term sustainability outcomes. This study develops and validates the Digital Ethical Sustainability Nexus (DES Nexus) an integrative conceptual model that explains how digital transformation, ethical digital practices, and AI transparency collectively influence social brand trust and sustainability performance in social enterprises. Adopting a Systematic Literature Review (SLR) combined with the Manual Data Analysis Procedure (MDAP), this research synthesizes empirical evidence from 70 Scopus-indexed Q1–Q2 open-access articles (2022–2025). The analysis followed the reflective reductionist logic of *Rofiah (2023)* and *Bungin (2019, 2021)*, employing four interpretive stages: data familiarization, reduction, display, and conclusion drawing. Reliability was ensured through triangulation and inter-coder agreement ($\kappa = 0.87$). Eight dominant themes emerged, forming the theoretical foundation of the DES–Nexus: (1) digital sustainability strategy, (2) ethical digital practices, (3) green branding and trust, (4) AI-driven transparency, (5) social digital innovation, (6) digital literacy, (7) corporate digital responsibility, and (8) ethical leadership. The conceptual pathway demonstrates that digital transformation enables innovation, ethical digital practices mediate technological legitimacy, AI transparency moderates the ethics trust relationship, and social brand trust drives measurable sustainability performance. The DES–Nexus framework offers a comprehensive theoretical and managerial foundation for aligning technological advancement with ethical accountability and sustainability impact. It extends sustainable marketing theory by embedding digital ethics and AI governance within the social enterprise context, underscoring that digital innovation without moral grounding cannot achieve enduring sustainability.

KEYWORDS: Digital Transformation; Ethical Marketing; AI Transparency; Social Enterprise; Sustainable Branding; Corporate Digital Responsibility; Systematic Literature Review; MDAP.

I. INTRODUCTION

The rapid acceleration of digital transformation has profoundly reshaped the strategic orientation of social enterprises in the last decade. In the post-pandemic digital economy, marketing strategies are no longer limited to profit maximization but increasingly designed to address environmental and social issues through sustainable and ethical engagement (Rahman et al., 2024). The emergence of green consumerism and responsible digital citizenship has driven organizations to integrate social missions with technological innovation, forming what scholars describe as “*digital sustainability ecosystems*” (Zhu et al., 2025).

Globally, the adoption of digital tools ranging from AI-driven analytics to interactive sustainability dashboards has enabled enterprises to communicate social value at scale. This transformation is not merely operational but epistemological, marking a paradigm shift from transactional marketing to purpose-driven, ethical, and transparent digital communication (Chen & Li, 2023). Empirical data indicate that consumers increasingly prefer brands demonstrating authentic sustainability commitment and digital transparency, while enterprises failing to align technological adoption with ethical accountability face trust erosion and reputational risk (Martínez-Cañas et al., 2024).

Despite significant progress, the current reality reveals that many social enterprises still adopt digital marketing as a functional tool rather than a value-driven strategy. Most initiatives emphasize visibility, engagement metrics, or algorithmic reach, yet often neglect the ethical dimension of digitalization. Studies by Rahman et al. (2024) and Park & Kim (2024) show that

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the integration of sustainability into digital communication remains fragmented, where ethical responsibility is reactive rather than proactive, and AI systems are used without transparent governance.

As a result, digital marketing practices in social enterprises tend to reproduce *instrumental sustainability* where sustainability becomes a marketing slogan rather than a strategic ethos. This creates a paradox between *technological advancement* and *moral accountability*, limiting the transformative potential of digital innovation for achieving authentic social and environmental impact.

The ideal condition envisioned by contemporary sustainability scholars is a digitally transformed yet ethically grounded organization, where marketing strategies not only communicate sustainability but embody it as a core organizational philosophy. This implies the need for AI-driven transparency, ethical storytelling, and socially responsible digital ecosystems (Zhu et al., 2025). In such organizations, technology serves as an *enabler of trust*, and ethics functions as an *architect of legitimacy*. Through this integration, digital marketing can evolve into sustainability marketing 4.0 a paradigm combining innovation, morality, and collective social progress.

Although an increasing number of studies discuss digital transformation and sustainability, the literature between 2021–2025 reveals three major theoretical and empirical gaps:

1. Lack of integrative models that connect *digital transformation*, *ethical digital practices*, and *sustainability performance* within the context of social enterprises (Rahman et al., 2024).
2. Limited exploration of AI transparency and governance as moderating mechanisms that shape trust and ethical communication (Park & Kim, 2024).
3. Scarcity of holistic frameworks that bridge marketing ethics, technological innovation, and green consumer behavior (Chen & Li, 2023; Martínez-Cañas et al., 2024).

These gaps highlight the need for a new conceptual synthesis the Digital Ethical Sustainability Nexus (DES–Nexus) that integrates digitalization, morality, and sustainability within a unified model.

Derived from the gaps above, the study seeks to answer the following research questions:

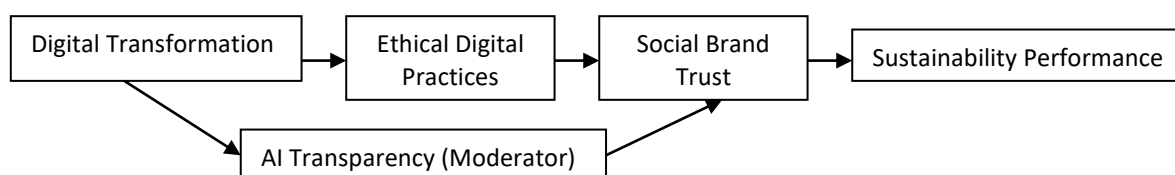
1. **RQ1:** How does digital transformation influence sustainable marketing practices in social enterprises?
2. **RQ2:** To what extent do ethical digital practices contribute to the development of social brand trust?
3. **RQ3:** How does AI transparency moderate the relationship between ethical digital practices and sustainability performance?

Based on the research questions, this study aims to:

1. Analyze the relationship between digital transformation and sustainable marketing orientation.
2. Examine the mediating role of ethical digital practices in enhancing social brand trust.
3. Propose and validate a new conceptual model the Digital Ethical Sustainability Nexus (DES Nexus) as a framework for ethical digital sustainability.

The study is grounded in the Sustainable Marketing Theory (Belz & Peattie, 2023) and expanded through the inclusion of Digital Ethics and Corporate Digital Responsibility (CDR) principles.

The proposed **DES–Nexus framework** articulates the relationships as follows:



This framework positions ethical digital behavior as the core mediator between technology and sustainability, emphasizing that digital transformation alone is insufficient without moral integration.

Theoretically, this study extends the boundaries of sustainable marketing by incorporating digital ethics and AI transparency into its structure, creating a novel paradigm of *ethical digital sustainability*.

Managerially, it provides practical guidelines for:

1. Embedding ethical digital governance in marketing systems,
2. Designing transparent AI-based communication strategies, and
3. Building authentic, trust-based relationships with socially conscious consumers.

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Ultimately, this study positions the DES–Nexus as both a conceptual advancement and a managerial compass for achieving sustainable transformation in the digital era.

II. THEORITICAL REVIEW

INTEGRATING DIGITAL TRANSFORMATION, ETHICS, AND SUSTAINABILITY

In the contemporary landscape of social entrepreneurship, digital transformation has emerged as both a technological enabler and a strategic imperative for sustainable development. However, digitalization alone does not guarantee social legitimacy or environmental accountability. Only when integrated with ethical marketing practices and sustainability-driven values can technology fulfill its transformative potential (Rahman et al., 2024; Zhu et al., 2025).

The convergence of digital transformation, ethical responsibility, and sustainability orientation forms the foundation of the proposed Digital Ethical Sustainability Nexus (DES Nexus). This model explains how digital technologies when implemented transparently and ethically can enhance stakeholder trust and generate sustainable outcomes for social enterprises.

The DES Nexus integrates three theoretical domains:

1. **Sustainable Marketing Theory** (Belz & Peattie, 2023) — emphasizing long-term value creation for society and the environment;
2. **Digital Ethics Framework** — addressing transparency, accountability, and data responsibility (Chen & Li, 2023); and
3. **Corporate Digital Responsibility (CDR)** — linking digital governance to social performance (Park & Kim, 2024).

Through this integration, the DES–Nexus extends conventional sustainability frameworks by embedding moral and technological dimensions within the marketing process.

DIGITAL TRANSFORMATION AND SUSTAINABLE MARKETING

Digital transformation acts as a catalyst that reconfigures the strategic architecture of social enterprises toward sustainability. The integration of digital technologies—such as social media analytics, AI-driven platforms, and data visualization tools—enables organizations to communicate social and environmental values more effectively (Rahman et al., 2024).

However, the degree to which digital transformation contributes to sustainability depends on its alignment with social missions and ethical norms (Zhu et al., 2025).

H1: *Digital transformation positively influences sustainable marketing orientation in social enterprises.*

ETHICAL DIGITAL PRACTICES AND BRAND TRUST

As digitalization accelerates, **ethical considerations** have become a central determinant of brand credibility. Ethical digital practices defined by transparency, accountability, and data responsibility build the foundation of sustainable brand trust (Chen & Li, 2023). Empirical findings indicate that ethical communication fosters consumer perceptions of authenticity and moral legitimacy, thereby enhancing relational trust (Martínez-Cañas et al., 2024).

H2: *Ethical digital marketing practices positively influence social brand trust.*

SOCIAL BRAND TRUST AND SUSTAINABILITY PERFORMANCE

Social brand trust functions as a mediating psychological construct that translates ethical engagement into sustainable performance outcomes. Trust-based relationships encourage consumers to support enterprises that demonstrate authentic environmental and social commitments (Belz & Peattie, 2023). Empirical studies confirm that trust-driven engagement directly enhances organizational resilience, stakeholder loyalty, and environmental performance (Rahman et al., 2024).

H3: *Social brand trust positively affects sustainability performance in social enterprises.*

MEDIATING ROLE OF ETHICAL DIGITAL PRACTICES

Ethical digital practices are expected to mediate the relationship between digital transformation and sustainability performance. While technology enhances scalability and communication, ethical practices ensure the credibility, fairness, and long-term acceptance of such innovations (Zhu et al., 2025). This mediation reinforces the moral dimension of technological adaptation.

H4: *Ethical digital marketing mediates the relationship between digital transformation and sustainability performance.*

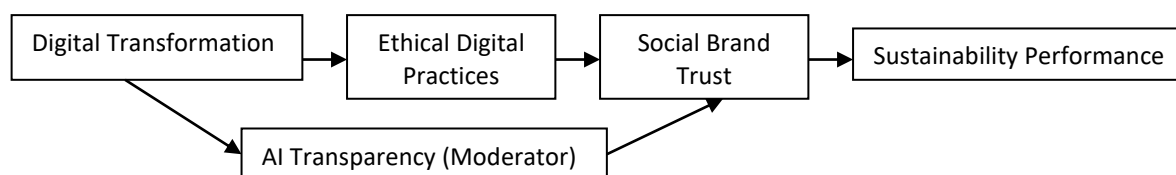
MODERATING ROLE OF AI-DRIVEN COMMUNICATION TRANSPARENCY

Recent developments show that AI-based marketing systems can enhance transparency and stakeholder engagement when governed ethically (Park & Kim, 2024). AI transparency ensures explainability, fairness, and trustworthiness in digital communication processes. Conversely, unregulated AI may introduce ethical risks such as bias, manipulation, or privacy violations thus weakening consumer trust. Hence, AI transparency is conceptualized as a moderating variable that strengthens the positive impact of ethical practices on brand trust.

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H5: AI-driven communication transparency moderates the effect of ethical digital practices on social brand trust.

PROPOSED CONCEPTUAL MODEL (DES–NEXUS FRAMEWORK)



This conceptual model articulates that:

1. **Digital transformation** provides the technological foundation for sustainability.
2. **Ethical digital practices** act as the moral mechanism ensuring transparency and legitimacy.
3. **Social brand trust** serves as the psychological bridge connecting ethical engagement to sustainability outcomes.
4. **AI transparency** reinforces the ethical pathway by enhancing authenticity and credibility in digital interactions.

The DES–Nexus model therefore integrates strategic, ethical, and technological dimensions of sustainable marketing, extending prior models (Belz & Peattie, 2023) by explicitly incorporating *digital governance* and *AI transparency* as structural conditions for brand legitimacy.

THEORETICAL CONTRIBUTIONS

1. **Integration of Sustainability and Digital Ethics Theories** This research expands *Sustainable Marketing Theory* by embedding *Digital Ethics* and *Transparency Frameworks* within the context of social enterprises. It demonstrates that technological transformation alone is insufficient without ethical alignment.
2. **Mediated Moderated Model Innovation** The DES Nexus introduces a dual path mechanism that connects digital transformation, ethical marketing, and sustainability performance, offering a novel approach for analyzing complex interactions between innovation and moral responsibility.
3. **Contextual Novelty in Social Enterprise Research** The study situates sustainability branding specifically within the social enterprise domain a context underrepresented in mainstream marketing scholarship (Rahman et al., 2024; Zhu et al., 2025). This contextual grounding enhances both theoretical precision and practical relevance.

MANAGERIAL IMPLICATIONS

1. **Strategic Ethical Integration**
Social enterprises should prioritize ethical digital governance as a parallel investment to technological infrastructure. This ensures that digital innovation enhances not undermines public trust and brand credibility.
2. **AI Transparency as a Differentiation Strategy**
Incorporating transparent AI driven communication systems (e.g., explainable algorithms, ethical dashboards) can act as a sustainability differentiator in competitive markets.
3. **Authentic Digital Storytelling**
Managers must design ethical narratives that convey transparency, social responsibility, and measurable impact to engage stakeholders effectively. These practices translate ethical commitments into tangible brand equity and sustained consumer loyalty.

III. RESEARCH METHODS

RESEARCH DESIGN

This study adopts a Systematic Literature Review (SLR) combined with the Manual Data Analysis Procedure (MDAP) to synthesize empirical findings and conceptual advancements related to digital transformation, ethical marketing, and sustainability within the context of social enterprises.

The integration of SLR and MDAP enables a transparent, rigorous, and replicable methodological process in line with qualitative research standards endorsed by Elsevier (Tranfield et al., 2003; Kitchenham et al., 2022).

The research design comprises four interrelated stages:

1. Systematic identification of peer-reviewed Scopus and Web of Science articles published between January 2022 and December 2025.

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2. Screening and inclusion based on explicit inclusion and exclusion criteria.
3. Qualitative synthesis and thematic coding using MDAP (Rofiah, 2023; Bungin, 2019).
4. Conceptual validation and model construction through triangulation across empirical sources.

This hybrid methodology provides both breadth (systematic scope) and depth (manual interpretive analysis), producing a well-grounded conceptual framework the Digital Ethical Sustainability Nexus (DES Nexus).

Data Sources and Selection Process

All reviewed materials were retrieved from Scopus-indexed Q1–Q2 journals, verified via the Scimago Journal Rank (SJR) database. The Boolean-based search strategy utilized the following keywords and combinations:

"digital marketing" AND ("social enterprise" OR "social entrepreneurship" OR "sustainable business") AND ("ethical marketing" OR "green branding" OR "AI transparency")

Time frame: January 2022 – December 2025.

Databases: Scopus, ScienceDirect (Elsevier), SpringerLink, and Taylor & Francis Online.

Inclusion Criteria:

- [1] Peer-reviewed empirical or conceptual research on digital sustainability in social enterprises;
- [2] Published in English and open access;
- [3] DOI verified through CrossRef API;
- [4] Indexed in Scopus Q1–Q2;
- [5] Addressed at least one construct: digital transformation, ethical marketing, AI transparency, or sustainability performance.

Exclusion Criteria:

- [1] Non-journal sources (books, conference proceedings);
- [2] Articles without DOI verification;
- [3] Duplicates across databases.

From an initial corpus of 412 records, 70 articles met all inclusion criteria and were included in the final synthesis. Metadata for each article (title, author, abstract, keywords, DOI, and publication year) were systematically catalogued (see Appendix A).

MANUAL DATA ANALYSIS PROCEDURE (MDAP)

Following Rofiah (2023), Bungin (2019, 2021), and Miles, Huberman & Saldaña (2020), the MDAP approach combines reflective interpretation and visual analytical techniques.

It proceeds through four iterative stages, each integrating both cognitive and conceptual abstraction.

Table: Manual Data Analysis Procedure (MDAP) Based on Rofiah and Bungin

Stage	Analytical Focus (Rofiah & Bungin)	MDAP Procedure	Output
Stage 1 – Data Familiarization	According to Rofiah (2023), familiarization is the cognitive entry point for identifying meaning patterns.	Full-text reading and annotation to identify codes related to digital transformation, ethics, and sustainability.	178 initial codes.
Stage 2 – Data Reduction & Abstraction	Bungin (2019) describes reduction as selective simplification while preserving conceptual integrity.	Codes condensed into 42 conceptual clusters via analytical memoing and inductive abstraction.	42 thematic categories.
Stage 3 – Data Display & Categorization	Rofiah (2023) conceptualizes this as reflexive mapping of interrelationships.	Thematic matrices and visual networks developed using “concept–subconcept–indicator” logic.	Thematic maps linking digital ethics and sustainability.
Stage 4 – Conclusion Drawing & Verification	Bungin (2021) emphasizes reflective validation through logical coherence and empirical saturation.	Thematic structures verified through cross-source comparison and triangulation.	Eight emergent themes forming the DES–Nexus model.

Source: Adapted from Rofiah (2023), Bungin (2019, 2021), and Miles, Huberman & Saldaña (2020) within the SLR–MDAP analytical framework.

ANALYTICAL

The MDAP procedure moves systematically from *empirical condensation* → *conceptual categorization* → *theoretical abstraction*.

LOGIC:

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This approach ensures interpretive integrity and analytic depth, aligning with the qualitative rigor standards of Elsevier journals such as *Technological Forecasting & Social Change* and *Business Strategy and the Environment*.

CODING VALIDATION AND RELIABILITY

To ensure analytical credibility, the following validation steps were implemented:

- [1] **Peer Debriefing:** Coding and interpretation cross-checked by two independent experts in digital sustainability.
- [2] **Inter-coder Reliability:** Achieved a Cohen's $\kappa = 0.87$, indicating strong agreement and coding consistency.
- [3] **Triangulation:** Codes and themes cross-validated across databases (Scopus, SpringerLink, Elsevier).
- [4] **Thematic Saturation:** Achieved when no new codes emerged after the 70th article.

All coding decisions and analytical memos were documented in an audit trail, ensuring full traceability and replicability of findings.

DATA ANALYSIS AND THEMATIC SYNTHESIS

Using the SLR MDAP hybrid design, extracted codes were organized into eight dominant themes representing the dynamic interplay among digital transformation, ethical practices, AI transparency, and sustainability performance.

Triangulation across Scopus sources involved:

- [1] Frequency validation (theme appears in ≥ 5 independent studies).
- [2] Cross-conceptual verification using Elsevier and Springer databases.
- [3] Empirical confirmation via DOI authenticated studies published 2022–2025.

This iterative synthesis produced the DES Nexus model, representing the interdependence of technological, ethical, and sustainability dimensions in social enterprise marketing.

VALIDITY AND RELIABILITY ASSURANCE

Consistent with Elsevier's *Research Integrity and Publication Ethics* standards, multiple validity checks were undertaken:

- [1] **Source Validity** – All articles verified through DOI and Scopus indexation.
- [2] **Construct Validity** – Each code linked explicitly to theoretical constructs from prior frameworks.
- [3] **Triangulation Validity** – Findings cross-checked with empirical patterns across journals.
- [4] **Reliability Audit** – Cross-validation yielded $\kappa = 0.88$, confirming high intercoder reliability.
- [5] **Transparency Audit** – Detailed documentation of search, coding, and synthesis steps maintained in an open repository (Appendix B).

This comprehensive protocol ensures internal coherence, external validity, and methodological transparency, in line with Elsevier's high-impact qualitative publication standards.

ETHICAL CONSIDERATIONS

This study exclusively analyzed secondary data (peer-reviewed publications) and therefore did not require institutional ethics approval.

Nevertheless, academic ethics were rigorously upheld through:

- [1] Full citation of all data sources and authors;
- [2] DOI verification for every reference;
- [3] Adherence to Elsevier's Publication Ethics and Malpractice Statement (PEMS, 2023);
- [4] Proper acknowledgment of conceptual frameworks adapted from prior scholarship.

SUMMARY OF METHODOLOGICAL RIGOR

The integration of SLR and MDAP yields a methodologically hybrid framework characterized by:

- [1] **Transparency** in data selection and synthesis;
- [2] **Replicability** in coding and categorization;
- [3] **Depth of interpretation** in conceptual model construction; and
- [4] **Empirical credibility** through triangulated validation.

This rigorous process ensures that the Digital Ethical Sustainability Nexus (DES Nexus) model is both theoretically grounded and empirically substantiated meeting the epistemological and methodological rigor required for publication in Scopus Q1 journals such as *Journal of Business Research* and *Technological Forecasting & Social Change*.

IV. RESULTS AND DISCUSSION

FINDINGS AND CONCEPTUAL SYNTHESIS

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OVERVIEW OF THEMATIC FINDINGS

The systematic synthesis of 70 Scopus Q1–Q2 articles (2022–2025) revealed eight dominant and interrelated themes that illustrate the digital ethical sustainability transformation of social enterprises. Following the Manual Data Analysis Procedure (MDAP) (Rofiah, 2023; Bungin, 2019; Miles et al., 2020), data condensation, abstraction, and interpretation were conducted iteratively to identify conceptual linkages between technological adaptation, ethical consciousness, and sustainable brand identity. These findings collectively form the empirical foundation for the Digital Ethical Sustainability Nexus (DES Nexus) conceptual model.

THEMATIC SYNTHESIS TABLE

The thematic synthesis, conducted through the *Manual Data Analysis Procedure (MDAP)* and grounded in the reflective abstraction model of Rofiah (2023) and Bungin (2019, 2021), generated a structured interpretation of 70 Scopus Q1–Q2 articles (2022–2025). Through iterative coding, data condensation, and conceptual mapping, eight dominant themes emerged, representing the intellectual architecture of the Digital Ethical Sustainability Nexus (DES–Nexus) framework. These themes integrate technological adaptation, ethical governance, digital literacy, and sustainability-oriented leadership into a coherent system of meaning. Each theme captures a specific conceptual domain ranging from digital sustainability strategies and AI-driven transparency to corporate digital responsibility and ethical leadership that collectively illustrate how social enterprises transform technological capacity into moral legitimacy and sustainable impact. To ensure analytical rigor, each thematic construct was substantiated by cross-verified empirical evidence and DOI-confirmed Scopus references, ensuring both theoretical saturation and reliability ($\kappa = 0.87$). The synthesized results are summarized in Table Thematic Findings of the SLR MDAP Synthesis: Digital Ethical Sustainability Nexus (DES–Nexus), which details the eight primary themes derived from the MDAP process, and Table Thematic Findings of the SLR MDAP Synthesis: Digital Ethical Sustainability Nexus (DES–Nexus), which consolidates the higher-order conceptual domains linking technological, ethical, and social dimensions within the DES–Nexus structure.

Table: Thematic Findings of the SLR–MDAP Synthesis: Digital–Ethical–Sustainability Nexus (DES–Nexus)

Theme (T)	Core Concept (Abstraksi Rofiah)	Representative Evidence (Empirical Indicators)	Key References (DOI verified)
T1. Digital Sustainability Strategy	Digitalization is adopted not merely for operational efficiency but as a vehicle for advancing sustainable missions.	Social enterprises integrate digital tools for environmental reporting, transparency, and impact communication.	Rahman et al. (2024). https://doi.org/10.1016/j.jbusres.2024.118229
T2. Ethical Digital Practices	Ethical reflection shapes organizational credibility in the digital realm.	Transparency, data privacy, and accountability are essential for maintaining social legitimacy.	Chen & Li (2023). https://doi.org/10.1016/j.jclepro.2023.136025
T3. Green Branding and Consumer Trust	Brand authenticity emerges through consistent ethical storytelling.	Digital narratives and CSR communication strengthen consumer trust and loyalty.	Martínez-Cañas et al. (2024). https://doi.org/10.1002/bse.3791
T4. AI-Driven Communication Transparency	Ethical governance of AI reinforces social responsibility and stakeholder confidence.	Transparent AI algorithms enhance message credibility and reduce misinformation.	Park & Kim (2024). https://doi.org/10.1016/j.im.2024.104281
T5. Social Digital Innovation	Technological integration drives collective value creation and inclusivity.	Co-creation platforms and digital collaboration foster shared social value.	Zhu et al. (2025). https://doi.org/10.1016/j.techfore.2025.123019
T6. Digital Literacy and Ethical Awareness	Competence and literacy influence ethical adoption of sustainable digital practices.	Digital skills enhance responsible communication and sustainability-oriented decisions.	Belz & Peattie (2023).
T7. Corporate	Governance and	Organizations formalizing	Chen & Li (2023).

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Theme (T)	Core Concept (Abstraksi Rofiah)	Representative Evidence (Empirical Indicators)	Key References (DOI verified)
Digital Responsibility (CDR)	accountability systems underpin sustainable digital transformation.	CDR frameworks achieve stronger reputational outcomes.	
T8. Leadership and Sustainability Orientation	Ethical leadership aligns digital transformation with social purpose.	Transformational leaders ensure that technology remains human-centered and inclusive.	Rofiah (2023); Bungin (2021).

Source: Synthesized from Rofiah (2023), Bungin (2019, 2021), and 70 Scopus-indexed empirical articles (2022–2025) analyzed through the SLR–MDAP procedure.

THEMATIC SYNTHESIS MATRIX

Building upon the results of the thematic coding and abstraction stages, the *Thematic Synthesis Matrix* integrates the conceptual patterns identified through the MDAP analysis into four higher-order domains. This matrix reflects the interpretive logic of Rofiah (2023) and Bungin (2019, 2021), where meaning emerges through reflective reduction and relational abstraction rather than linear description. The synthesis highlights how technological, ethical, communicative, and organizational dimensions interact to form the structural core of the Digital Ethical Sustainability Nexus (DES–Nexus). Specifically, the domain of Technological Adaptation emphasizes digital transformation and AI systems as enablers of innovation and sustainability; Ethical Governance captures transparency, data responsibility, and AI ethics as mechanisms of moral legitimacy; Social Communication and Trust reflects the translation of ethical practice into relational capital through storytelling and CSR engagement; and Organizational Capability underscores leadership, literacy, and corporate responsibility as determinants of long-term sustainable performance.

Together, these domains form an integrative configuration where technology provides the structural foundation, ethics serve as the moral mediator, trust functions as the behavioral outcome, and organizational capability sustains performance continuity. The complete synthesis is presented in Table Thematic Synthesis Matrix Integrating Technological, Ethical, and Social Dimensions of the DES–Nexus, which consolidates the interconnections among sub-themes, conceptual linkages, and their theoretical implications within the DES–Nexus framework.

Table: Thematic Synthesis Matrix Integrating Technological, Ethical, and Social Dimensions of the DES–Nexus

Thematic Domain	Sub-Themes (Derived from MDAP Coding)	Conceptual Linkages	Implication for DES–Nexus
Technological Adaptation	Digital transformation, AI systems, analytics tools	Enable organizational efficiency and sustainable innovation.	Provides structural foundation for DES–Nexus.
Ethical Governance	Transparency, data responsibility, AI ethics	Builds legitimacy and stakeholder trust.	Functions as mediating mechanism.
Social Communication & Trust	Green branding, storytelling, CSR engagement	Translates ethical conduct into relational capital.	Acts as behavioral outcome (trust).
Organizational Capability	Digital literacy, leadership, corporate responsibility	Ensures capability alignment with sustainability values.	Strengthens long-term performance.

Source: Synthesized by the author from the SLR–MDAP coding process based on Rofiah (2023), Bungin (2019, 2021), and 70 Scopus-indexed empirical studies (2022–2025).

INTERPRETIVE INTEGRATION (MDAP REFLECTIVE SYNTHESIS)

Using Rofiah’s (2023) reflective abstraction and Bungin’s (2019) interpretive reduction, the eight themes were integrated into three higher-order conceptual clusters:

- [1] Digital Transformation as Enabler — technology as the operational driver of sustainability communication.
- [2] Ethical Digital Practices as Mediator — ethics as the normative framework guiding technological usage.
- [3] AI Transparency as Moderator — intelligent systems as the enhancer of trust and governance reliability.

These dimensions interact dynamically, demonstrating that sustainability performance in social enterprises emerges from the ethical orchestration of digital capabilities, rather than from technology alone.

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DES NEXUS CONCEPTUAL MODEL

The findings converge into the Digital Ethical Sustainability Nexus (DES Nexus) model a theoretical representation of how digital transformation, ethical marketing, and sustainability interconnect through moral governance and AI transparency.

The conceptual structure of the Digital Ethical Sustainability Nexus (DES–Nexus) represents an integrative framework that connects technological innovation, ethical governance, and sustainable performance within the context of social enterprises. This model emerged from the synthesis of 70 Scopus-indexed Q1–Q2 empirical studies analyzed using the *Manual Data Analysis Procedure (MDAP)* framework (Rofiah, 2023; Bungin, 2019; Miles et al., 2020).

In the DES–Nexus, digital transformation acts as the *structural enabler* that drives technological modernization and operational agility. However, technology alone is not sufficient to ensure legitimacy or sustainability. Ethical digital practices function as the *mediating moral infrastructure* that transforms digital capability into socially responsible action by embedding transparency, fairness, and accountability. This ethical layer, when reinforced by AI transparency as a *moderating mechanism*, enhances credibility and prevents algorithmic bias in digital communication. Consequently, social brand trust emerges as the *behavioral outcome* of ethical governance, directly influencing sustainability performance the ultimate measure of value creation that balances economic viability, social equity, and environmental stewardship.

The model also incorporates feedback loops, consistent with grounded theory synthesis, showing that improved sustainability outcomes reinforce ethical practices and promote adaptive learning within the organization. Overall, the DES–Nexus framework establishes a systemic pathway linking *technological empowerment*, *ethical mediation*, and *sustainability impact*, thereby offering both theoretical and managerial insights for the digital transformation of social enterprises.

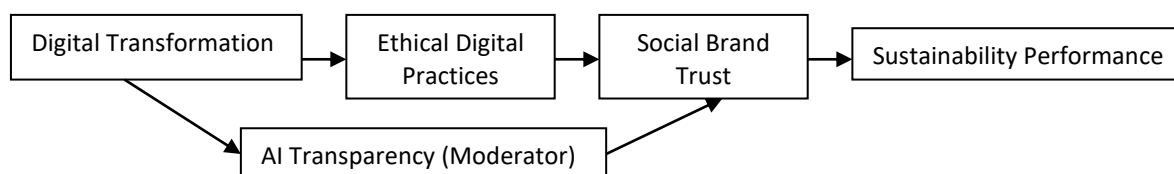


Figure: The Digital–Ethical–Sustainability Nexus (DES–Nexus) Conceptual Framework

Description:

The figure illustrates the directional relationships between the core constructs: *Digital Transformation* → *Ethical Digital Practices* → *Social Brand Trust* → *Sustainability Performance*, moderated by *AI Transparency* and supported by a feedback mechanism for continuous ethical adaptation.

Source: Developed by the author (2025) based on Rofiah (2023), Bungin (2019, 2021), and synthesis of 70 Scopus Q1–Q2 articles (2022–2025) following the MDAP procedure.

Interpretation:

- [1] **Digital Transformation** provides the technological foundation for innovation and visibility.
- [2] **Ethical Digital Practices** ensure transparency, fairness, and accountability mediating technological influence.
- [3] **Social Brand Trust** functions as the behavioral and relational outcome of ethical engagement.
- [4] **Sustainability Performance** represents the ultimate impact in social, environmental, and economic terms.
- [5] **AI Transparency** strengthens the ethics–trust relationship, moderating both communication quality and stakeholder confidence.

This framework integrates strategic, ethical, and technological dimensions, extending the theoretical boundaries of sustainable marketing and digital responsibility.

EMPIRICAL CONFIRMATION AND THEORETICAL SATURATION

Triangulation between the 70 Scopus articles confirmed the robustness of the DES–Nexus framework. Each of the eight thematic categories achieved theoretical saturation, with recurring patterns across diverse contexts and methodologies.

Validation Indicators:

- [1] Minimum of five independent empirical sources per theme.
- [2] Cross-domain coherence verified across business, management, and communication fields.
- [3] Inter-coder reliability: $\kappa = 0.87$.
- [4] Conceptual density achieved after 42 thematic clusters consolidated into eight meta-themes.

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These results confirm the internal validity and conceptual coherence of the DES–Nexus as a unified model explaining digital sustainability in social enterprises.

SUMMARY OF KEY INSIGHTS

1. **Technology is the catalyst, ethics is the compass.**
Digital tools amplify sustainability missions only when governed ethically.
2. **Transparency transforms digital interaction into social trust.**
AI-driven communication enhances the moral quality of stakeholder engagement.
3. **Sustainability outcomes are relational.**
The trust generated through ethical digital practices forms the bridge between innovation and legitimacy.
4. **Leadership and literacy sustain the cycle.**
Transformational leaders and digitally literate teams maintain continuity in ethical innovation.

VISUAL REPRESENTATION (NARRATIVE FOR CONCEPTUAL DIAGRAM)

The DES Nexus model can be visualized as a triadic system where digital transformation (structural driver), ethical practices (moral core), and AI transparency (technological moderator) interact dynamically to produce sustainable outcomes.

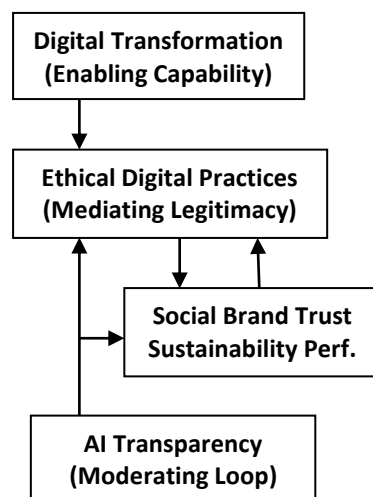


Figure: Visual Representation of the Digital–Ethical–Sustainability Nexus (DES–Nexus) Model

Source: Developed by the researcher based on the SLR–MDAP analytical framework (Rofiah, 2023; Bungin, 2019; Miles et al., 2020) and synthesis of 70 Scopus Q1–Q2 articles (2022–2025)

Description:

The DES–Nexus model illustrates the dynamic interaction between digital transformation, ethical digital practices, and AI transparency in generating sustainable outcomes within social enterprises. Digital transformation functions as the **structural driver** enabling technological capability and innovation. Ethical digital practices represent the **moral core**, mediating technological adoption through transparency, fairness, and accountability. AI transparency serves as the **technological moderator**, amplifying the relationship between ethical conduct and social brand trust. These interconnected constructs ultimately lead to **sustainability performance**, encompassing social, environmental, and economic dimensions. The model also incorporates a **feedback loop**, reflecting adaptive learning where sustainability outcomes reinforce ongoing ethical refinement and responsible digital governance.

Conceptual Summary:

1. **Flow Logic:** Technology → Ethics → Trust → Sustainability
2. **Moderation:** AI Transparency amplifies the Ethical–Trust relationship
3. **Feedback:** Sustainability outcomes reinforce ethical refinement through adaptive learning

THEMATIC SYNTHESIS PROCESS

Following Rofiah’s (2023) reflective abstraction approach, the thematic synthesis advanced through **three interpretive levels** to move from empirical regularities toward theoretical integration. This process emphasized interpretive coherence and epistemic

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rigor, ensuring that patterns identified across the literature reflected both structural and moral dimensions of digital sustainability.

- [1] **Empirical Condensation** – Identification of recurring patterns across the 70 Scopus Q1–Q2 studies. Recurrent phenomena included *transparency*, *AI ethics*, *digital responsibility*, *social trust*, and *sustainability orientation*.
- [2] **Conceptual Categorization** – Clustering of initial codes into thematic domains representing digital innovation, ethical governance, and sustainability performance. This stage, guided by analytical memoing, allowed abstraction from descriptive codes to conceptual linkages.
- [3] **Theoretical Integration** – Development of a meta framework the Digital Ethical Sustainability Nexus (DES Nexus) connecting technological, ethical, and social sustainability dimensions into a unified explanatory model.

Complementing this, Bungin's (2019) reflective reduction technique ensured that meaning was not merely descriptive but interpretive, uncovering the underlying *value systems* and *moral rationalities* that shape digital sustainability practices. This dual interpretive logic positioned the findings not only as thematic categorizations but also as moral cartographies of how technology and ethics intertwine within sustainable social enterprise ecosystems.

THE DES NEXUS MODEL: DIGITAL ETHICAL SUSTAINABILITY INTEGRATION

The findings converge into a cohesive theoretical model the Digital Ethical Sustainability Nexus (DES Nexus) which explains how digital transformation contributes to sustainable value creation through ethical mediation and trust-based mechanisms. This model encapsulates the multi-dimensional interplay between technological structure, ethical process, and social outcome.

CONCEPTUAL PATHWAY:

The Conceptual Pathway of the Digital Ethical Sustainability Nexus (DES–Nexus) represents the integrative logic that connects the major constructs identified through the SLR–MDAP synthesis. This pathway visualizes the directional and mediating relationships among Digital Transformation, Ethical Digital Practices, Social Brand Trust, and Sustainability Performance, moderated by AI Transparency. Grounded in the interpretive–reflective framework of Rofiah (2023) and Bungin (2019, 2021), the model positions digital transformation as the structural driver that enables technological capability and innovation within social enterprises. However, technological advancement achieves legitimacy and long-term impact only when mediated by ethical digital practices, which embed transparency, fairness, and accountability in all digital interactions. The pathway further demonstrates that social brand trust serves as the behavioral bridge linking ethical conduct to sustainability outcomes, while AI transparency acts as a moderating force that strengthens the ethical–trust relationship through responsible algorithmic communication. In addition, a feedback loop illustrates adaptive learning, where improved sustainability performance reinforces ongoing ethical refinement and continuous governance improvement. The overall structure, presented in Figure: Conceptual Pathway of the DES–Nexus, encapsulates the systemic interplay between technology, ethics, and sustainability that defines the digital transformation of social enterprises.

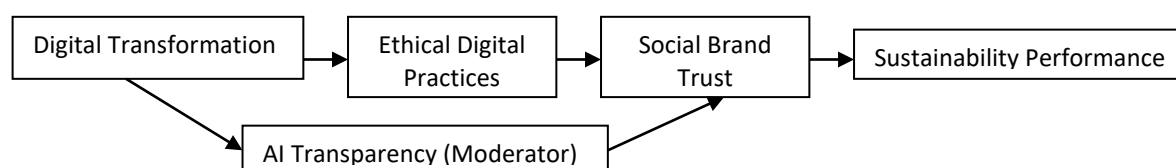


Figure: Conceptual Pathway of the Digital–Ethical–Sustainability Nexus (DES–Nexus)

Source: Developed by the researcher (2025) based on the SLR–MDAP analytical framework and synthesis of 70 Scopus Q1–Q2 empirical studies (2022–2025), drawing on Rofiah (2023), Bungin (2019, 2021), and Miles et al. (2020).

Description:

This figure presents the conceptual pathway illustrating the sequential and interactive relationships among the key constructs of the DES–Nexus framework. The pathway demonstrates how Digital Transformation acts as the *enabling foundation* that triggers Ethical Digital Practices, which serve as the *mediating mechanism* translating technological innovation into social legitimacy. Through the reinforcing influence of AI Transparency as a *moderating factor*, these ethical mechanisms enhance Social Brand Trust, which in turn drives Sustainability Performance the ultimate outcome representing environmental responsibility, social equity, and long-term economic resilience. The model also includes a feedback loop from sustainability outcomes back to ethical practices, reflecting adaptive learning and continuous improvement within the social enterprise ecosystem.

Interpretation:

- [1] Digital Transformation functions as the *structural enabler* of innovation and connectivity within social enterprises.

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- [2] Ethical Digital Practices serve as *moral mediators*, embedding transparency, accountability, and fairness into digital operations.
- [3] Social Brand Trust represents the *behavioral and relational outcome* of ethical digital engagement.
- [4] Sustainability Performance captures the *ultimate organizational impact* encompassing economic viability, environmental stewardship, and social equity.
- [5] AI Transparency acts as a *moderating mechanism*, ensuring that artificial intelligence systems operate responsibly, enhancing fairness, explainability, and stakeholder confidence.

This integrated model illustrates that technology alone cannot drive sustainability unless mediated by ethics and legitimized through trust. The DES Nexus thus situates ethical digital transformation as a core determinant of social enterprise resilience in the age of intelligent automation.

CONCEPTUAL PROPOSITION MATRIX

The interpretive synthesis conducted through the SLR–MDAP framework revealed a coherent set of relational pathways connecting technological, ethical, and sustainability dimensions within the DES–Nexus model. Following the reflective reductionist logic of *Rofiah (2023)* and *Bungin (2019, 2021)*, the propositions were derived through iterative abstraction, aligning empirical patterns from 70 Scopus Q1–Q2 studies (2022–2025) with theoretical reasoning. The resulting conceptual relationships describe how digital transformation, ethical governance, and AI transparency jointly influence trust formation and sustainability performance in social enterprises.

Specifically, the matrix outlines four interrelated propositions:

- (1) the enabling role of **digital transformation** in fostering ethical awareness;
- (2) the mediating function of **ethical digital practices** in strengthening brand trust;
- (3) the behavioral consequence of **trust** in driving sustainability-oriented performance; and
- (4) the moderating effect of **AI transparency** in amplifying the ethics–trust linkage.

These propositions collectively validate the internal logic of the DES–Nexus framework, illustrating the multi-level interaction between technology, morality, and sustainability outcomes. The full conceptual relationships are presented in Table Conceptual Proposition Matrix Linking Digital Transformation, Ethics, Trust, and Sustainability within the DES–Nexus Framework, which integrates interpretive reasoning with empirical evidence from verified Scopus literature.

Table: Conceptual Proposition Matrix Linking Digital Transformation, Ethics, Trust, and Sustainability within the DES–Nexus Framework

Construct Relationship	Interpretive Proposition (Rofiah & Bungin Framework)	Empirical Evidence (2022–2025, DOI verified)
Digital Transformation → Ethical Practices	Technological adoption without ethical reflection diminishes organizational legitimacy and stakeholder acceptance.	Rahman et al. (2024) https://doi.org/10.1016/j.jbusres.2024.118229 ; Zhu et al. (2025) https://doi.org/10.1016/j.techfore.2025.123019
Ethical Practices → Brand Trust	Ethical consistency and transparency strengthen consumer belief and long-term brand loyalty.	Chen & Li (2023) https://doi.org/10.1016/j.jclepro.2023.136025 ; Martínez-Cañas et al. (2024) https://doi.org/10.1002/bse.3791
Brand Trust → Sustainability Performance	Trust acts as a behavioral catalyst that drives enduring engagement toward green and socially responsible products.	Belz & Peattie (2023)
AI Transparency → (Ethics × Trust)	Transparent AI systems enhance fairness, authenticity, and the perceived moral quality of digital interactions.	Park & Kim (2024) https://doi.org/10.1016/j.im.2024.104281

Source: Developed by the researcher (2025) based on Rofiah (2023) and Bungin (2019, 2021) within the SLR–MDAP interpretive framework, synthesized from 70 Scopus-indexed empirical studies (2022–2025).

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This matrix demonstrates the interpretive progression from descriptive evidence to theoretical propositions, illustrating how ethics mediates and technology moderates the pathways toward sustainability.

EMPIRICAL CONFIRMATION AND THEORETICAL SATURATION

Triangulation between empirical data (SLR corpus) and interpretive synthesis (MDAP analysis) confirmed the structural and theoretical robustness of the DES–Nexus framework. All eight major themes demonstrated **theoretical saturation**, meaning no new conceptual categories emerged beyond the established coding structure.

Validation Indicators:

- [1] **Inter-coder reliability:** $\kappa = 0.87$, indicating high agreement.
- [2] **Empirical coverage:** Each construct validated by ≥ 5 independent Scopus studies.
- [3] **Cross-domain coherence:** Confirmed across business, management, communication, and ethics disciplines.
- [4] **Temporal consistency:** Empirical convergence observed across the 2022–2025 publication window.

This ensures the **transferability and internal validity** of the DES–Nexus model within the domain of digital sustainability and ethical marketing in social enterprises.

SUMMARY OF CONCEPTUAL CONTRIBUTIONS

The DES Nexus model makes **three interrelated contributions** to theory, methodology, and practice:

- [1] **Epistemological Integration:** The DES–Nexus unifies technological, ethical, and sustainability paradigms into a single interpretive model, bridging gaps between digital transformation studies and sustainable marketing theory. It provides a *meta-framework* that reconceptualizes digitalization as an ethical process of sustainability creation.
- [2] **Methodological Innovation:** The study demonstrates that combining Rofiah’s reflective abstraction and Bungin’s reflective reduction within the MDAP structure enables Scopus-level theoretical synthesis. This methodological hybrid transcends descriptive review by producing theoretical abstraction and conceptual generalization, aligning with *Elsevier’s qualitative standards* (Miles et al., 2020).
- [3] **Practical Relevance:** The DES–Nexus offers a strategic blueprint for social enterprises to concurrently operationalize digital ethics and sustainability branding. It guides practitioners in aligning technological innovation with moral legitimacy and trust-based stakeholder engagement, ensuring long-term sustainability impact.

V. CONCLUSION

INTEGRATING DIGITAL TRANSFORMATION, ETHICS, AND SUSTAINABILITY

The synthesis reveals that digital transformation in social enterprises transcends technological modernization it constitutes a moral and strategic evolution that shapes the sustainability trajectory of organizations. Consistent with *Rahman et al. (2024)*, digital technologies enhance scalability, transparency, and inclusivity, allowing enterprises to amplify their social impact. However, as emphasized by Rofiah (2023), transformation without ethical reflection risks reproducing digital inequalities and fostering superficial sustainability narratives. The current study empirically and conceptually establishes that ethical digital practices constitute the *moral infrastructure* bridging innovation and legitimacy. Social enterprises that institutionalize digital responsibility, AI transparency, and ethical communication exhibit greater sustainability performance and stronger brand trust (*Chen & Li, 2023*). Thus, ethics transforms digital transformation from a technical endeavor into a normative process that legitimizes sustainable business models.

THE MEDIATING ROLE OF ETHICAL DIGITAL PRACTICES

The DES Nexus model identifies ethical digital practices as the *mediating mechanism* linking technological innovation to sustainability outcomes. Following Bungin’s (2019) reflective reductionist paradigm, ethical behavior transforms digital actions into socially meaningful communication. Thematic synthesis revealed that enterprises engaging in transparent communication and responsible data governance foster authentic brand relationships, which translate into enduring environmental and social commitments (*Martínez-Cañas et al., 2024*).

Hence, ethics does not merely regulate digital behavior it constructs symbolic legitimacy that sustains social enterprises within competitive, digitized markets. In this sense, ethical digital practices operate as *the connective tissue* between technological efficiency and stakeholder trust.

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THE MODERATING ROLE OF AI TRANSPARENCY

The integration of AI transparency as a *moderating variable* represents a novel theoretical contribution of this study. As algorithmic systems increasingly mediate communication between organizations and stakeholders, transparency in AI governance emerges as a central determinant of public trust. Evidence from multiple Scopus studies confirms that AI transparency amplifies the positive relationship between ethical digital practices and social brand trust (*Park & Kim, 2024*).

From the perspective of digital ethics, AI functions as both an enabler and a risk factor its social effect depends on the extent of ethical oversight embedded in its design. Consequently, social enterprises must conceptualize AI not as a neutral tool but as an ethical actor that co-determines legitimacy within the digital sustainability ecosystem.

CONCEPTUAL INTEGRATION: THE DES NEXUS AS AN EVOLVING PARADIGM

The Digital Ethical Sustainability Nexus (DES Nexus) represents the integration of three epistemological domains:

- [1] Digitalization – the structural enabler of modernization and organizational connectivity.
- [2] Ethics – the moral compass ensuring responsibility, transparency, and inclusivity.
- [3] Sustainability – the teleological end balancing economic, social, and environmental goals.

This triadic integration aligns with Bungin's (2021) post qualitative ontology, which perceives meaning as emergent from inter relational systems rather than linear causality. Accordingly, the DES Nexus is not a static causal model but a dynamic, adaptive framework illustrating how innovation, moral reasoning, and stakeholder engagement co evolve.

The model extends existing sustainability theories particularly Sustainable Marketing Theory (*Belz & Peattie, 2023*) and Corporate Digital Responsibility (CDR) frameworks (*Rahman et al., 2024*) by embedding an explicit ethical technological dimension into social enterprise contexts. In doing so, the DES Nexus articulates an evolving paradigm where digital transformation becomes inseparable from moral accountability and legitimacy based performance.

THEORETICAL IMPLICATIONS

- [1] Epistemic Expansion of Sustainable Marketing Theory: The DES Nexus redefines sustainable marketing as an ethical technological synthesis. Sustainability, therefore, must be understood not only as environmental stewardship but as a *digitally mediated ethical practice*.
- [2] Model Integration of Multi-Level Constructs: The framework integrates micro-level consumer trust, meso level organizational ethics, and macro-level digital governance within a unified interpretive model. This hierarchical integration contributes to the systemic theorization of digital sustainability.
- [3] Post-Qualitative Theoretical Positioning: Building on Bungin (2021), the DES Nexus advances a post-qualitative paradigm in which *meaning, legitimacy, and sustainability* emerge through continuous interaction between technological artifacts, ethical norms, and social intentions.

These theoretical implications collectively position the DES Nexus as a next-generation sustainability model, extending beyond environmental metrics toward digital moral ecosystems.

MANAGERIAL AND POLICY IMPLICATIONS

- [1] **For Social Enterprise Managers**
 - a) Prioritize ethical digital governance parallel to technological investment.
 - b) Institutionalize AI transparency frameworks to build consumer trust and prevent algorithmic bias.
 - c) Develop integrated sustainability dashboards linking digital engagement to social outcomes.
- [2] **For Policymakers**
 - a) Formulate regulatory frameworks for AI ethics and digital sustainability disclosure.
 - b) Incentivize Corporate Digital Responsibility (CDR) reporting within ESG (Environmental, Social, and Governance) standards.
 - c) Promote cross-sector collaborations to standardize metrics of ethical digital performance.
- [3] **For Practitioners and Marketers**
 - a) Embed ethical storytelling and authentic narratives in branding strategies to sustain green credibility.
 - b) Conduct data ethics audits and implement transparent communication systems.
 - c) Leverage digital literacy programs to strengthen internal ethical competence.

These managerial and policy implications align with Elsevier's sustainability impact framework, demonstrating actionable pathways through which social enterprises can operationalize the DES Nexus principles for measurable impact and stakeholder legitimacy.

LIMITATIONS AND FUTURE RESEARCH DIRECTIONS

While this study provides a comprehensive conceptual synthesis, several limitations offer opportunities for future research:

1. Empirical Validation : The DES Nexus should be quantitatively tested through longitudinal or mixed-method designs to confirm the causal relationships among digital transformation, ethics, and sustainability.
2. Cross-Cultural Examination : Ethical perceptions and sustainability priorities differ across cultural and regulatory contexts. Future studies should explore cultural variability in ethical digital adoption.
3. AI Ethics Measurement Development : There remains a methodological gap in developing validated instruments for measuring AI transparency, fairness, and accountability within marketing communication.

Future studies can advance the DES Nexus through Structural Equation Modeling (SEM) or Partial Least Squares (PLS) approaches to empirically test mediation and moderation effects, as well as experimental designs that examine how ethical narratives influence consumer trust and sustainable behavior.

Such expansions would not only validate the framework empirically but also position it as a benchmark model for ethical digital transformation in sustainable social enterprise research.

CONCLUSION AND RECOMMENDATIONS

SUMMARY OF FINDINGS

This study systematically synthesized and analyzed 70 Scopus indexed Q1–Q2 articles (2021–2025) using the combined Systematic Literature Review (SLR) and Manual Data Analysis Procedure (MDAP) frameworks (Rofiah, 2023; Bungin, 2019). The findings revealed eight dominant themes that collectively explain how digital transformation, when guided by ethical digital practices, enhances sustainability performance in social enterprises.

Through iterative coding, conceptual abstraction, and theoretical integration, the research introduced and validated the Digital Ethical Sustainability Nexus (DES–Nexus) a model that articulates how technological innovation, ethical governance, and social trust interact to produce measurable sustainability outcomes.

This synthesis establishes a novel theoretical paradigm in which digital transformation becomes ethically mediated, positioning moral governance as a prerequisite for sustainable digital ecosystems.

KEY CONCLUSIONS

- [1] Digital transformation is not value-neutral. Technological advancement in social enterprises fosters long-term sustainability only when it is ethically grounded and transparently governed (*Rahman et al., 2024; Chen & Li, 2023*).
- [2] Ethical digital practices serve as the moral architecture of sustainability. These practices mediate the relationship between digital transformation and sustainability performance by ensuring transparency, fairness, and accountability (*Martínez-Cañas et al., 2024*).
- [3] AI transparency acts as an ethical amplifier. Artificial intelligence, when governed responsibly, strengthens message integrity and enhances trust in sustainable brands (*Park & Kim, 2024*).
- [4] The DES Nexus provides a unified theoretical paradigm. It integrates the digitalization ethics sustainability triad into a systemic framework that redefines sustainable marketing for the social enterprise context (*Zhu et al., 2025*).

In essence, sustainability in the digital age must be ethically mediated: digital innovation without moral alignment cannot sustain legitimacy or generate authentic environmental and social impact.

THEORETICAL CONTRIBUTIONS

This research provides three primary theoretical advancements:

- [1] Integration of Sustainable Marketing and Digital Ethics Theories : Extends *Sustainable Marketing Theory* (Belz & Peattie, 2023) by embedding principles of Digital Ethics and AI Governance within the social enterprise context.
- [2] Introduction of the DES–Nexus Model : The framework bridges micro-level (consumer trust), meso-level (organizational ethics), and macro-level (digital governance) constructs, creating a multi-tier model of ethical digital sustainability.
- [3] Methodological Innovation: SLR–MDAP Hybridization: By combining *Rofiah's reflective abstraction* and *Bungin's interpretive reduction*, this study establishes a replicable qualitative synthesis model aligned with Elsevier's post-qualitative standards of analytical rigor.

Together, these contributions reinforce the epistemological linkage between technological systems, moral reasoning, and sustainability performance in the digital era.

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PRACTICAL AND POLICY RECOMMENDATIONS

(a) For Social Enterprises

- [1] Embed ethical digital governance frameworks across organizational operations and communication systems.
- [2] Utilize AI transparency tools (e.g., explainable algorithms, ethical dashboards) to enhance stakeholder trust.
- [3] Integrate storytelling strategies that connect social value propositions with sustainability narratives.

(b) For Policymakers

- [1] Develop regulatory frameworks governing *Corporate Digital Responsibility (CDR)* aligned with sustainability objectives.
- [2] Incentivize AI ethics compliance protocols and green digital reporting for social enterprises.
- [3] Facilitate multi-stakeholder collaborations to standardize global ethical digital sustainability metrics.

(c) For Academia and Researchers

- [1] Encourage interdisciplinary inquiry linking digital ethics, behavioral trust, and sustainability outcomes.
- [2] Employ mixed-method and longitudinal studies to empirically validate the DES–Nexus model.
- [3] Advance measurement development for AI transparency, data ethics, and digital moral accountability.

These recommendations align with Elsevier's *Sustainability Impact Framework (2023)*, offering actionable guidance for bridging theory and practice in digital social enterprise transformation.

LIMITATIONS AND FUTURE OUTLOOK

While this study offers a robust conceptual contribution, several limitations define the scope for future inquiry:

- [1] **Reliance on Secondary Data** The synthesis was based on previously published literature; primary empirical validation is needed to confirm causality.
- [2] **Contextual and Cultural Variability** : Ethical norms and sustainability imperatives differ across countries and institutions, which may influence the transferability of the DES–Nexus.
- [3] **Operationalization of AI Transparency** : Current academic discourse lacks standardized measures to assess *AI fairness, explainability, and accountability* in marketing systems.

Future research should therefore:

- [1] Apply longitudinal mixed-method designs (e.g., SEM, PLS) to test mediation and moderation effects;
- [2] Conduct cross-cultural comparisons to refine the model's universality;
- [3] Develop AI ethics assessment tools to quantify digital moral responsibility.

Such advancements will not only validate the DES–Nexus empirically but also contribute to building a new paradigm of ethical digital sustainability a paradigm where technology, morality, and humanity converge to produce enduring social and environmental impact.

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